

Agenda

Meeting: Programmes and Investment Committee

Date: Wednesday 15 December 2021

Time: 10:00am

Place: Conference Rooms 1 and 2,
Ground Floor, Palestra, 197
Blackfriars Road, London, SE1
8NJ

Members

Prof Greg Clark CBE (Chair)

Dr Nelson Ogunshakin OBE (Vice-Chair)

Heidi Alexander

Mark Phillips

Dr Nina Skorupska CBE

Dr Lynn Sloman MBE

Ben Story

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://www.tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and webcast live on [TfL YouTube channel](https://www.tfl.gov.uk/YouTube-channel), except for where exempt information is being discussed as noted on the agenda.

There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact:

Jamie Mordue, Senior Committee Officer; Email: v_JamieMordue@TfL.gov.uk

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: PressOffice@tfl.gov.uk

Howard Carter, General Counsel
Tuesday 7 December 2021

**Agenda
Programmes and Investment Committee
Wednesday 15 December 2021**

1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

3 Minutes of the Meeting of the Committee held on 13 October 2021

(Pages 1 - 14)

General Counsel

The Committee is asked to approve the minutes of the meeting of the Committee held on 13 October 2021 and authorise the Chair to sign them.

4 Matters Arising and Actions List

(Pages 15 - 20)

General Counsel

The Committee is asked to note the updated actions list.

5 Use of Delegated Authority

(Pages 21 - 24)

General Counsel

The Committee is asked to note the paper.

6 Investment Programme Report - Quarter 3 2021/22

(Pages 25 - 100)

Director Major Projects and Managing Directors Surface Transport, and London Underground and TfL Engineering

The Committee is asked to note the paper and exempt supplemental information in Part 2 of the agenda.

7 Independent Investment Programme Advisory Group Quarterly Report

(Pages 101 - 106)

General Counsel

The Committee is asked to note the Independent Investment Programme Advisory Group's Quarterly Report, the Management Responses and exempt supplemental information in Part 2 of the agenda.

8 TfL Project Assurance Update

(Pages 107 - 112)

General Counsel

The Committee is asked to note the paper and exempt supplemental information in Part 2 of the agenda.

9 Barking Riverside Extension

(Pages 113 - 120)

Director Major Projects

The Committee is asked to note the paper and exempt supplemental information in Part 2 of the agenda and approve additional Authorities.

10 London Underground Fleet Heavy Overhaul, Fleet and Engineering Vehicles Programmes

(Pages 121 - 152)

Managing Director London Underground and TfL Engineering

The Committee is asked to note the paper and approve additional Authorities.

11 London Underground Railway System Enhancements Programme
(Pages 153 - 170)

Director Major Projects

The Committee is asked to note the paper and approve a reduction in Authority.

12 London Underground Lifts and Escalators Programme
(Pages 171 - 182)

Managing Director London Underground and TfL Engineering

The Committee is asked to note the paper and exempt supplemental information in Part 2 of the agenda and approve additional Authorities.

13 Members' Suggestions for Future Discussion Items
(Pages 183 - 186)

General Counsel

The Committee is asked to note the forward plan and is invited to raise any suggestions for future discussion items for the forward plan and for informal briefings.

14 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

15 Date of Next Meeting

Wednesday 2 March 2022 at 10am

16 Exclusion of the Press and Public

The Committee is recommended to agree to exclude the press and public from the meeting, in accordance with paragraph 3 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.

Agenda Part 2

17 Investment Programme Report - Quarter 3 2021/22

(Pages 187 - 200)

Exempt supplemental information relating to the item on Part 1 of the agenda.

18 Independent Investment Programme Advisory Group Quarterly Report

(Pages 201 - 208)

Exempt supplemental information relating to the item on Part 1 of the agenda.

19 TfL Project Assurance

(Pages 209 - 210)

Exempt supplemental information relating to the item on Part 1 of the agenda.

20 Barking Riverside Extension

(Pages 211 - 216)

Exempt supplemental information relating to the item on Part 1 of the agenda.

21 London Underground Lifts and Escalators Programme

(Pages 217 - 226)

Exempt supplemental information relating to the item on Part 1 of the agenda.